



Aspire Institute Awards this Certificate to  
*Alan Ryan da Silva Domingues*

who has successfully completed all stages of the

**2025 Aspire Leaders Program**

December 2025

This is to certify *Alan* has successfully completed The Aspire Leaders Program. *Alan* has emerged from our program with increased self-confidence, sharpened critical thinking skills, refined communication skills, and a desire to create a social impact among a global community. This certificate confirms that *Alan* completed 40 hours of coursework through the Aspire Leaders Program. May this serve as a testament to your diligent efforts and your future achievements.

A handwritten signature in black ink, appearing to read "Tarun Khanna", written over a thin red horizontal line.

Tarun Khanna

*Co-Founder, Aspire Institute*

Jorge Paulo Lemann Professor, Harvard Business School  
Director, Lakshmi Mittal & Family South Asia Institute,  
Harvard University

A handwritten signature in black ink, appearing to read "Karim Lakhani", written over a thin red horizontal line.

Karim Lakhani

*Co-Founder, Aspire Institute*

Dorothy & Michael Hintze Professor of Business  
Administration  
Chair, Digital, Data & Design (D<sup>3</sup>) Institute at Harvard  
Founder, Laboratory for Innovation Science at Harvard